(Rev. January 2020)

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047 2019

Open to Public Inspection

Department of the Treasury

▶ Do not enter social security numbers on this form as it may be made public.

Internal Revenue Service ▶ Go to www.irs.gov/Form990 for instructions and the latest information. **, 20** 20 For the 2019 calendar year, or tax year beginning , 2019, and ending 31 Apr 1 Mar C Name of organization Lifebox Foundation, D Employer identification number Check if applicable: Doing business as 46-2266526 Address change Number and street (or P.O. box if mail is not delivered to street address) Room/suite E Telephone number Name change 195 Montague Street 14th Floor (646)457 - 5695Initial return City or town, state or province, country, and ZIP or foreign postal code Final return/terminated Brooklyn, NY 11201 **G** Gross receipts \$ 925,877. Amended return **H(a)** Is this a group return for subordinates? ☐ **Yes X No** Application pending F Name and address of principal officer: Atul Gawande, 195 Montague Street, 14th Floor, Brooklyn, NY 11201 H(b) Are all subordinates included? Yes No Tax-exempt status: X 501(c)(3) 4947(a)(1) or 527 If "No," attach a list. (see instructions) 501(c) () ◀ (insert no.) Website: ▶ www.lifebox.org **H(c)** Group exemption number ▶ Form of organization: X Corporation Trust Association 2013 M State of legal domicile: NY L Year of formation: Part I **Summary** Briefly describe the organization's mission or most significant activities: To improve the safety of healthcare 1 in low and middle-income countries. Activities & Governance 2 Check this box ▶ ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets. 3 Number of voting members of the governing body (Part VI, line 1a) 3 4 Number of independent voting members of the governing body (Part VI, line 1b) 4 7 5 Total number of individuals employed in calendar year 2019 (Part V, line 2a) 5 4 6 6 20 Total unrelated business revenue from Part VIII. column (C), line 12 7a 7a 0. Net unrelated business taxable income from Form 990-T, line 39 7b 0. **Prior Year Current Year** Contributions and grants (Part VIII, line 1h) 8 967,382 925,877. Revenue 9 Program service revenue (Part VIII, line 2g) 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) 0. 0 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) . . . 11 12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12) 967,382 925,877. 13 Grants and similar amounts paid (Part IX, column (A), lines 1-3) 230,000. 14 Benefits paid to or for members (Part IX, column (A), line 4) 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 352,938 315,504. Professional fundraising fees (Part IX, column (A), line 11e) 16a Total fundraising expenses (Part IX, column (D), line 25) ▶ 281,236. b 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 666,800. 465,889. Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) 18 1,019,738. 1,011,393. Revenue less expenses. Subtract line 18 from line 12 19 -52,356. -85,516. Assets or designation of designation of the designa **Beginning of Current Year End of Year** 20 Total assets (Part X, line 16) 713,838. 525,249. 21 Total liabilities (Part X, line 26) . 264,052. 160,979. 22 Net assets or fund balances. Subtract line 21 from line 20 449,786. 364,270. Signature Block Part II Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. 11/25/2020 Sign Signature of officer Here Kristina Torgeson, CEO Type or print name and title Print/Type preparer's name Preparer's signature Date PTIN Check | if **Paid** self-employed P00166992 12/23/2020 Stephen J. DeGuglielmo, CPA **Preparer** Firm's EIN \triangleright 04-3447507 Firm's name ► FRITZ DEGUGLIELMO LLC **Use Only**

Phone no. (978)462-2161

Yes □ No

May the IRS discuss this return with the preparer shown above? (see instructions)

Firm's address ▶ 8 ESSEX STREET, NEWBURYPORT, MA 01950

| Part | Check if Schedule O contains a response or note to any line in this Part III |
|------|---|
| 1 | Briefly describe the organization's mission: |
| - | To improve the safety of healthcare |
| | in low and middle-income countries. |
| | |
| | |
| 2 | Did the organization undertake any significant program services during the year which were not listed on the |
| | prior Form 990 or 990-EZ? |
| 3 | Did the organization cease conducting, or make significant changes in how it conducts, any program |
| 3 | services? |
| | If "Yes," describe these changes on Schedule O. |
| 4 | Describe the organization's program service accomplishments for each of its three largest program services, as measured by |
| - | expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others |
| | the total expenses, and revenue, if any, for each program service reported. |
| 4- | (Onder) (Furnament CO 010 including prosts of the CO) (Parament CO) |
| 4a | (Code:) (Expenses \$ 69,010. including grants of \$ 0.) (Revenue \$ 0.) |
| | To preserve and protect the health of patients worldwide by providing |
| | pulse oximeters and training to hospitals and healthcare facilities |
| | in low and middle-income countries. |
| | |
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| 4b | (Code:) (Expenses \$ 593,872. including grants of \$ 0.) (Revenue \$ 0.) |
| TIJ. | To encourage and facilitate research of unsafe healthcare and patient |
| | safety. |
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| 4c | (Code:) (Expenses \$ including grants of \$) (Revenue \$) |
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| 4d | Other program services (Describe on Schedule O.) |
| | (Expenses \$ including grants of \$) (Revenue \$) |
| 4e | Total program service expenses ► 662,882. |

| Part l | V Checklist of Required Schedules | | | |
|-----------|---|-----------|-----|----|
| | | | Yes | No |
| 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A | 1 | × | |
| 2 | Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? | 2 | × | |
| 3 | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If</i> "Yes," <i>complete Schedule C, Part I</i> | 3 | | × |
| 4 | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If</i> "Yes," <i>complete Schedule C, Part II</i> | 4 | | × |
| 5 | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III | 5 | | × |
| 6 | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I | 6 | | × |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If</i> "Yes," <i>complete Schedule D, Part II</i> | 7 | | × |
| 8 | Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If</i> "Yes," complete Schedule D, Part III | 8 | | × |
| 9 | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i> | 9 | | × |
| 10 | Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? <i>If "Yes," complete Schedule D, Part V </i> | 10 | | × |
| 11 | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable. | | | |
| а | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI | 11a | | × |
| b | Did the organization report an amount for investments—other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII | 11b | | × |
| С | Did the organization report an amount for investments—program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII | 11c | | × |
| d | Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX | 11d | | × |
| е | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X | 11e | | × |
| f | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i> | 11f | × | |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII | 12a | × | |
| b | Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional | 12b | | × |
| 13 14a | Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i> Did the organization maintain an office, employees, or agents outside of the United States? | 13 14a | | × |
| b | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV | 14b | × | |
| 15 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV</i> | 15 | × | |
| 16 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV.</i> | 16 | | × |
| 17 | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i> (see instructions) | 17 | | × |
| 18 | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If</i> "Yes," <i>complete Schedule G, Part II</i> | 18 | | × |
| 19 | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III | 19 | | × |
| 20a | Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H </i> | 20a | | × |
| b | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? . | 20b | | |
| 21 | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II | 21 | | × |

| Part | Checklist of Required Schedules (continued) | | | |
|----------|--|-----|-----|----|
| | | | Yes | No |
| 22 | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III | 22 | | × |
| 23 | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J | 23 | × | |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b | | | |
| L | through 24d and complete Schedule K. If "No," go to line 25a | 24a | | × |
| b | Did the organization maintain an escrow account other than a refunding escrow at any time during the year | 24b | | |
| Ü | to defease any tax-exempt bonds? | 24c | | |
| d | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24d | | |
| 25a | Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I | 25a | | × |
| b | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I | 25b | | × |
| 26 | Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part II</i> | 26 | | × |
| 27 | Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III | 27 | | × |
| 28 | Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions, for applicable filing thresholds, conditions, and exceptions): | | | |
| а | A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If</i> "Yes," <i>complete Schedule L, Part IV</i> | 28a | | × |
| b | A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV | 28b | | × |
| С | A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If "Yes," complete Schedule L, Part IV | 28c | × | |
| 29 | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M | 29 | | × |
| 30 | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M </i> | 30 | | × |
| 31 | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I | 31 | | × |
| 32 | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II | 32 | | × |
| 33 | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I </i> | 33 | | × |
| 34 | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1 | 34 | | × |
| 35a | Did the organization have a controlled entity within the meaning of section 512(b)(13)? | 35a | | × |
| b | If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 | 35b | | |
| 36 | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2 </i> | 36 | | × |
| 37 | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i> | 37 | | × |
| 38 | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note: All Form 990 filers are required to complete Schedule O. | 38 | × | |
| Part | V Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response or note to any line in this Part V | | | |
| | | | Yes | No |
| 1a b | Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable | | | |
| С | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? | 10 | × | |

| Part ' | Statements Regarding Other IRS Filings and Tax Compliance (continued) | | | |
|--------|---|-----|-----|--|
| | | | Yes | No |
| 2a | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax | | | |
| | | 4 | | |
| b | If at least one is reported on line 2a, did the organization file all required federal employment tax returns? . | 2b | × | |
| | Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) | | | |
| 3a | Did the organization have unrelated business gross income of \$1,000 or more during the year? | 3a | | × |
| | If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O | 3b | | |
| | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, | | | † |
| | a financial account in a foreign country (such as a bank account, securities account, or other financial account)? | 4a | | × |
| b | If "Yes," enter the name of the foreign country ▶ | | | |
| | See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). | | | |
| 5a | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? | 5a | | × |
| | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? | 5b | | × |
| | If "Yes" to line 5a or 5b, did the organization file Form 8886-T? | 5c | | |
| | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the | - | | + |
| | organization solicit any contributions that were not tax deductible as charitable contributions? | 6a | | × |
| b | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? | 6b | | |
| 7 | Organizations that may receive deductible contributions under section 170(c). | | | |
| | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods | | | |
| u | and services provided to the payor? | 7a | 1 | × |
| b | If "Yes," did the organization notify the donor of the value of the goods or services provided? | 7b | | |
| | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was | _ | | + |
| · | required to file Form 8282? | 7c | | × |
| d | If "Yes," indicate the number of Forms 8282 filed during the year | | | |
| e | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? | 7e | | × |
| f | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? . | 7f | | × |
| g | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? | 7g | 1 | |
| h | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? | 7h | | |
| 8 | Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the | | | |
| _ | sponsoring organization have excess business holdings at any time during the year? | 8 | | |
| 9 | Sponsoring organizations maintaining donor advised funds. | | | |
| а | Did the sponsoring organization make any taxable distributions under section 4966? | 9a | | |
| b | Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? | 9b | | |
| 10 | Section 501(c)(7) organizations. Enter: | | | |
| а | Initiation fees and capital contributions included on Part VIII, line 12 | | | |
| | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities . 10b | | | |
| 11 | Section 501(c)(12) organizations. Enter: | | | |
| а | Gross income from members or shareholders | | | |
| b | Gross income from other sources (Do not net amounts due or paid to other sources | | | |
| | against amounts due or received from them.) | | | |
| 12a | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? | 12a | | |
| | If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b | | | |
| 13 | Section 501(c)(29) qualified nonprofit health insurance issuers. | | | |
| а | Is the organization licensed to issue qualified health plans in more than one state? | 13a | | П |
| | Note: See the instructions for additional information the organization must report on Schedule O. | | | |
| b | Enter the amount of reserves the organization is required to maintain by the states in which | | | |
| | the organization is licensed to issue qualified health plans | | | |
| С | Enter the amount of reserves on hand | | | |
| 14a | Did the organization receive any payments for indoor tanning services during the tax year? | 14a | | × |
| | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O. | 14b | | |
| 15 | Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or | _ | | |
| | excess parachute payment(s) during the year? | 15 | | × |
| | If "Yes," see instructions and file Form 4720, Schedule N. | | | |
| 16 | Is the organization an educational institution subject to the section 4968 excise tax on net investment income? | 16 | | × |
| | If "Yes," complete Form 4720, Schedule O. | | | |

Form 990 (2019)

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

Part VI

Section A. Governing Body and Management Yes No 1a Enter the number of voting members of the governing body at the end of the tax year . . . 1a If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. Enter the number of voting members included on line 1a, above, who are independent . 1b 2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with 2 × Did the organization delegate control over management duties customarily performed by or under the direct 3 3 supervision of officers, directors, trustees, or key employees to a management company or other person? . × Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 4 4 X 5 Did the organization become aware during the year of a significant diversion of the organization's assets? . 5 6 6 × Did the organization have members, stockholders, or other persons who had the power to elect or appoint 7a X Are any governance decisions of the organization reserved to (or subject to approval by) members, 7b × R Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: X 8b × Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O 9 × Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes No 10a × **b** If "Yes," did the organization have written policies and procedures governing the activities of such chapters. affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10b Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a × **b** Describe in Schedule O the process, if any, used by the organization to review this Form 990. **12a** Did the organization have a written conflict of interest policy? *If "No," go to line 13* 12a × Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12b × Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," 12c × 13 13 × 14 × 14 Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by 15 independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official 15a × 15b × If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement 16a × If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed ▶ See Part VI, Line 17 stmt 17 Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c) 18 (3)s only) available for public inspection. Indicate how you made these available. Check all that apply. Own website Another's website X Upon request Other (explain on Schedule O) Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, 19 and financial statements available to the public during the tax year. 20 State the name, address, and telephone number of the person who possesses the organization's books and records ▶ Kristina Torgeson, 195 Montague Street, Brooklyn, NY 11201 (646)457-5695

Form 990 (2019) Page **7**

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See instructions for the order in which to list the persons above.

| ☐ Check this box if neither the organization no | r any relate | d org | aniz | atic | n c | ompe | ensa | ted any current | officer, director, | or trustee. |
|---|---|--|-----------------------|-----------|--------------|------------------------------|--------|---|--|---|
| (A) Name and title | (B) Average | verage (do not check more than one box. unless person is both an | | | | | | (D) Reportable | (E) Reportable | (F) Estimated amount |
| | hours per week (list any hours for related organizations below dotted line) | Individua or directo | Institutional trustee | a Officer | Key employee | Highest compensated employee | Former | compensation from the organization (W-2/1099-MISC) | compensation from related organizations (W-2/1099-MISC) | of other compensation from the organization and related organizations |
| (1) William Berry, MD Director | 1.00 | × | | | | | | 0. | 0. | 0. |
| (2) Deborah Lotterman Director | 1.00 | × | | | | | | 0. | 0. | 0. |
| (3) Faye Evans, MD Director | 1.00 | × | | | | | | 0. | 0. | 0. |
| (4) Alex B Haynes, MD Director | 1.00 | × | | | | | | 0. | 0. | 0. |
| (5) Atul Gawande, MD President | 1.00 | × | | × | | | | 0. | 0. | 0. |
| (6) Alexander Hannenberg, MD Secretary/Clerk | 1.00 | × | | × | | | | 0. | 0. | 0. |
| (7) Jason Yeung Treasurer | 1.00 | × | | × | | | | 0. | 0. | 0. |
| (8) Kristina Torgeson CEO | 40.00 | | | × | | | | 166,187. | 0. | 16,824. |
| (9) Kristine Stave Assistant Treasurer | 10.00 | | | × | | | | 0. | 0. | 0. |
| (10) | | | | | | | | | | |
| (11) | | | | | | | | | | |
| (12) | | | | | | | | | | |
| (13) | | | | | | | | | | |
| (14) | | | | | | | | | | |

| Part | VII Section A. Officers, Directors, | rustees, | Key I | Em | plo | yee | s, an | d F | lighest Compe | nsated E | mplo | yees (con | tinued) |
|-------|---|------------------------|-----------------------------------|-----------------------|---------|--------------|------------------------------|----------|---------------------------------|-------------------------|---------|----------------------------|-----------|
| | | | | | • | C) | | | | | | | |
| | (A) | (B) | (do n | ot ch | | ition mor | e than o | one | (D) | (E) | | (F) | |
| | Name and title | Average hours | box, | unles | ss pe | erson | is both | n an | Reportable compensation | Reporta compens | | Estimated amount of other | |
| | | per week | | | | _ | or/trust | — | from the | from rela | ated | compens | ation |
| | | (list any hours for | ndivi dir | nstitu | Officer | ey e | mple | Former | organization (W-2/1099-MISC) | organizat (W-2/1099- | | from to organization | |
| | | related | Individual to | Ition | 4 | Key employee | st co | <u> </u> | | | / | related organ | nizations |
| | | organizations below | Individual trustee or director | al tri | | руее | omp | | | | | | |
| | | dotted line) | tee | Institutional trustee | | | Highest compensated employee | | | | | | |
| /4 E\ | | | | | | | ed | | | | | | |
| (15) | | | - | | | | | | | | | | |
| (16) | | | - | | | | | | | | | | |
| (17) | | | | | | | | | | | | | |
| (18) | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| (19) | | | - | | | | | | | | | | |
| (20) | | | 1 | | | | | | | | | | |
| (21) | | | | | | | | | | | | | |
| (22) | | | | | | | | | | | | | |
| (23) | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| (24) | | | - | | | | | | | | | | |
| (25) | | | - | | | | | | | | | | |
| 1b | Subtotal | | | ٠. | ٠. | | | | 166,187. | | 0. | 16 | ,824. |
| С | Total from continuation sheets to Part | | | | | | | | | | | | |
| d | Total (add lines 1b and 1c) | | | | | | | | 166,187. | | 0. | | ,824. |
| 2 | Total number of individuals (including burreportable compensation from the organi | | d to th | ose | e list | ted | above | e) w | ho received mor | e than \$10 | 00,000 | of | |
| | reportable compensation from the organi | 2410117 | | | | | | | | | | Ye | s No |
| 3 | Did the organization list any former of employee on line 1a? <i>If "Yes," complete s</i> | | | | | | | | | | | 3 | × |
| 4 | For any individual listed on line 1a, is the | | | | | | | | | | | | |
| | organization and related organizations individual | greater th | an \$1 | 150, | ,000 | ? / | f "Ye | s, " | complete Sched | dule J foi | r such | | |
| 5 | Did any person listed on line 1a receive of | or accrue co | ompe | nsa | tion | fro | m any | / un | related organizat | tion or ind | ividual | | |
| Secti | for services rendered to the organization on B. Independent Contractors | rii res, c | отрі | ete | SCI | ieai | ule J I | or s | sucri person . | | | 5 | × |
| 1 | Complete this table for your five high | nest comp | ensate | ed | inde | epe | ndent | СО | ontractors that r | eceived r | more 1 | han \$100 | ,000 of |
| | compensation from the organization. Rep | ort compen | satior | n fo | r the | e ca | lenda | r ye | ar ending with or | within the | orgar | ization's ta | x year. |
| | (A) Name and business add | lress | | | | | | | (B) Description of serv | /ices | (| (C) Compensation | 1 |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| 2 | Total number of independent contractor | • | - | | | | | th | nose listed abov | e) who | | | |
| | received more than \$100,000 of compens | ation from | tne or | gan | ıızat | ion | ▶ | | | | | | |

Part VIII Statement of Revenue

| | | Check if Schedule | Осо | ntains a re | spon | ise or note to ar | າy line in this Pa | art VIII | | |
|--|---------|--|-----------|-------------|-------|-------------------|----------------------|--|--------------------------------------|--|
| | | | | | | | (A) Total revenue | (B) Related or exempt function revenue | (C) Unrelated business revenue | (D) Revenue excluded from tax under sections 512–514 |
| ည တ | 1a | Federated campaig | ns . | | 1a | | | | | |
| an | b | Membership dues | | | 1b | | | | | |
| رة ق | С | Fundraising events | | | 1c | | | | | |
| ffs, | d | Related organization | ns . | | 1d | | | | | |
| اة أ | е | Government grants | (cont | ributions) | 1e | | | | | |
| Sin | f | All other contribution | | | | | | | | |
| iğ je | | and similar amounts no | ot incl | uded above | 1f | 925,877. | | | | |
| ē ₽ | g | Noncash contribution | | | | | | | | |
| ng Dg | | lines 1a-1f | | | 1g | | | | | |
| 9 0 | h | Total. Add lines 1a- | -1f . | | | | 925,877. | | | |
| o l | 0- | | | | | Business Code | | | | |
| Ş. | 2a | | | | | | | | | |
| Ser | b | | | | | | | | | |
| Z A | c d | | | | | | | | | |
| gra | e | | | | | | | | | |
| S. | f | All other program se | | | | | | | | |
| _ | g | Total. Add lines 2a- | | | | ▶ | | | | |
| | 3 | Investment income | | | | | | | | |
| Miscellaneous Other Revenue Other Revenue Other Similar Amount 1 1 | | other similar amoun | | | | | 0. | 0. | 0. | 0. |
| | 4 | Income from investr | | | | | | | | |
| | 5 | Royalties | | | | | | | | |
| | _ | _ | _ | (i) Rea | l | (ii) Personal | | | | |
| | 6a | Gross rents | 6a | | | | | | | |
| | b | Less: rental expenses | 6b | | | | | | | |
| | c d | Rental income or (loss) Net rental income o | | c) | | | | | | |
| | _ | | (105 | (i) Securit | ies | (ii) Other | | | | |
| | 7a | Gross amount from sales of assets | | (,) 2224 | | () 5 | | | | |
| | | other than inventory | 7a | | | | | | | |
| <u>o</u> | b | Less: cost or other basis | | | | | | | | |
| ne | | and sales expenses . | 7b | | | | | | | |
| e Ve | С | Gain or (loss) | 7c | | | | | | | |
| | d | Net gain or (loss) | | | | 🕨 | | | | |
| the | 8a | Gross income from | | ndraising | | | | | | |
| 0 | | events (not including | | | | | | | | |
| | | of contributions rep | | | _ | | | | | |
| | L | 1c). See Part IV, line | | | 8a | | | | | |
| | | Less: direct expens Net income or (loss) | | | 8b | nts ▶ | | | | |
| | c 9a | Gross income f | | | g eve | P | | | | |
| | Эа | activities. See Part I | | | 9a | | | | | |
| | b | Less: direct expens | | | 9b | | | | | |
| | C | Net income or (loss) | | | | es > | | | | |
| | | Gross sales of in | | | | | | | | |
| | | returns and allowan | | | 10a | | | | | |
| | b | Less: cost of goods | | | 10b | | | | | |
| | С | Net income or (loss) |) from | sales of ir | vento | ory ▶ | | | | |
| sn | | | | | | Business Code | | | | |
| ne ne | 11a | | | | | | | | | |
| llar /en | b | | | | | | | | | |
| Sce Re | C C | All other revenue | | | | | | | | |
| ž Ž | d e | All other revenue Total. Add lines 11a | a_11a | | | • | | | | |
| | 12 | Total revenue. See | | | | | 925,877. | 0. | 0. | 0. |
| | | | | | | | , | , | · . | , . |

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A). Check if Schedule O contains a response or note to any line in this Part IX (**D**) Fundraising expenses (B) Program service expenses Do not include amounts reported on lines 6b. 7b. (A) Total expenses Management and general expenses 8b. 9b. and 10b of Part VIII. Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 2 Grants and other assistance to domestic individuals. See Part IV, line 22 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 230,000. 230,000. Benefits paid to or for members Compensation of current officers, directors, 5 trustees, and key employees 185,608. 29,697. 8,567. 147,344. 6 Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . 7 Other salaries and wages 106,928. 51,383. 55,545. 0. Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) 2,159. 0. 0. 2,159. Other employee benefits 4,484. 9 0. 0. 4,484. 10 Payroll taxes 16,325. 1,712. 535. 14,078. Fees for services (nonemployees): 11 Management Legal Accounting Lobbying Professional fundraising services. See Part IV, line 17 Investment management fees Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O.) 302. 95. 4,253. 3,856. 12 Advertising and promotion 13 25,852. 0. 25,852. Office expenses 0. Information technology 14 15 Occupancy 24,052. 24,052. 16 0. 0. 13,657. 9,480. 4,177. 17 0. Payments of travel or entertainment expenses 18 for any federal, state, or local public officials 19 Conferences, conventions, and meetings . 20 21 Payments to affiliates 22 Depreciation, depletion, and amortization . 3,997. 23 0. 3,997. 0. 24 Other expenses, Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.) 0. 0. Pulse oximeter program expense 69,010. 69,010. 267,136. 267,136. 0. 0. Safe surgery program expense 57,932. С Fundraising expenses 57,932. 0. d All other expenses 25 **Total functional expenses.** Add lines 1 through 24e 1,011,393. 662,882. 67,275. 281,236. Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ► ☐ if following SOP 98-2 (ASC 958-720) . . .

| Check if Schedule O contains a response or note to any line in this Part X (A) Beginning of year 1 Cash—non-interest-bearing 2 Savings and temporary cash investments 3 Pledges and grants receivable, net 4 Accounts receivable, net 5 Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons 6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B) 6 Notes and loans receivable, net 7 Notes and loans receivable, net 8 Inventories for sale or use 9 Prepaid expenses and deferred charges 10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D 10a Less: accumulated depreciation 11 Investments—publicity traded securities 12 Investments—publicity traded securities 13 Investments—program-related. See Part IV, line 11 14 Intangible assets 15 Other assets. See Part IV, line 11 15 Other assets. See Part IV, line 11 16 Total assets. Add lines 1 through 15 (must equal line 33) 17 Accounts payable and accrued expenses 2 (26,767, 17) 18 Grants payable 18 | P | art X | Balance Sheet | | | |
|---|----------|-------|---|----------|-------|----------|
| Cash—non-interest-bearing | | art A | | t X | | |
| 2 Savings and temporary cash investments 3 125,000. | | | , | (A) | | (B) |
| 2 Savings and temporary cash investments 2 3 125,000. | | 1 | Cash—non-interest-bearing | 710,588. | 1 | 224,804. |
| 3 Pledges and grants raceivable, net 4 4 25,000. | | 2 | Savings and temporary cash investments | | 2 | |
| 4 Accounts receivable, net 5 Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons 5 | | 3 | | | 3 | 125,000. |
| trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons 6 Loans and other receivables from other disqualified persons (as defined under section 4958(h(1)), and persons described in section 4958(c)(3)(B) . 7 Notes and loans receivable, net . 7 Simple the properties of sale or use | | 4 | | | 4 | |
| under section 4958(h()1), and persons described in section 4958(c)(3)(8). 7 Notes and loans receivable, net 8 Inventories for sale or use 8 Inventories for sale or use 10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D 11 Investments—publicly traded securities 12 Investments—other securities. See Part IV, line 11 13 Investments—program-related. See Part IV, line 11 14 Intangible assets 15 Other assets. See Part IV, line 11 16 Total assets. Add lines 1 through 15 (must equal line 33) 17 Accounts payable and accrued expenses 19 Deferred revenue 20 Tax-exempt bond liabilities 21 Escrow or custodial account liability. Complete Part IV of Schedule D 22 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons 23 Secured mortgages and notes payable to unrelated third parties 24 Unsecured notes and loans payable to unrelated third parties 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17–24). Complete Part X of Schedule D 26 Total liabilities not included on lines 17–24). Complete Part X of Schedule D 27 Organizations that follow PASB ASC 958, check here 28 Net assets without donor restrictions 29 Total liabilities, and complete lines 27, 28, 32, and 33. 29 Capital stock or trust principal, or current funds 30 Paid-in or capital surplus, or land, building, or equipment fund 31 Retained earnings, endowment, accumulated income, or other funds 31 Tetained earnings, endowment, accumulated income, or other funds 31 Tetained earnings, endowment, accumulated income, or other funds 31 Tetained earnings, endowment, accumulated income, or other funds 32 Total net assets with or fund before funds or fund before funds 31 Tetained earnings, endowment, accumulated income, or other funds 32 Total net assets with or fund before funds and co | | 5 | Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons | | 5 | |
| 8 Inventories for sale or use 8 3 250. 9 163,250. | | 6 | under section 4958(f)(1)), and persons described in section 4958(c)(3)(B) . | | 6 | |
| 10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D | sts | 7 | Notes and loans receivable, net | | 7 | |
| 10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D | sse | 8 | Inventories for sale or use | | 8 | |
| basis. Complete Part VI of Schedule D 10a 10b 10c 10b 10c 11 10vestments — publicly traded securities 11 12 11 12 12 11 12 13 10vestments — other securities. See Part IV, line 11 12 13 11 14 15 14 15 15 12 15 15 12 195 16 16 16 16 16 16 16 1 | Ÿ | 9 | Prepaid expenses and deferred charges | 3,250. | 9 | 163,250. |
| b Less: accumulated depreciation 10b 10c 11 | | 10a | | | | |
| 11 Investments – publicly traded securities 11 12 Investments – other securities. See Part IV, line 11 12 13 Investments – program-related. See Part IV, line 11 13 14 Intangible assets 14 15 15 Other assets. See Part IV, line 11 15 15 12,195. 16 Total assets. Add lines 1 through 15 (must equal line 33) 713,838. 16 525,249. 17 Accounts payable and accrued expenses 26,767. 17 13. 18 Grants payable 18 19 Deferred revenue 157,509. 19 160,966. 18 19 Deferred revenue 157,509. 19 160,966. 19 20 Tax-exempt bond liabilities 20 21 Escrow or custodial account liability. Complete Part IV of Schedule D 21 22 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons 22 23 24 Unsecured notes and loans payable to unrelated third parties 23 24 Unsecured notes and loans payable to unrelated third parties 24 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17–24). Complete Part X of Schedule D 79,776 25 0 0 0 0 0 0 0 0 0 | | b | | | 10c | |
| 13 Investments – program-related. See Part IV, line 11 14 Intangible assets 14 15 Other assets. See Part IV, line 11 15 12,195. 15 Total assets. Add lines 1 through 15 (must equal line 33) 713,838 16 525,249 17 Accounts payable and accrued expenses 26,767 17 13 18 Grants payable 18 19 Deferred revenue 157,509 19 160,966 18 19 Deferred revenue 20 Tax-exempt bond liabilities 20 21 Escrow or custodial account liability. Complete Part IV of Schedule D 21 22 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons 22 23 24 Unsecured notes and loans payable to unrelated third parties 23 24 Unsecured notes and loans payable to unrelated third parties 24 24 25 25 26 26 27 29 27 28 28 28 28 29 29 29 20 20 20 20 20 | | 11 | | | 11 | |
| 14 Intangible assets 14 15 15 12,195. 15 Other assets. See Part IV, line 11 15 12,195. 16 Total assets. Add lines 1 through 15 (must equal line 33) 713,838. 16 525,249. 17 Accounts payable and accrued expenses 26,767, 17 13. 18 Grants payable 18 19 Deferred revenue 157,509. 19 160,966. 20 Tax-exempt bond liabilities 20 Escrow or custodial account liability. Complete Part IV of Schedule D 21 22 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons 22 23 Secured mortgages and notes payable to unrelated third parties 24 Unsecured notes and loans payable to unrelated third parties 24 Unsecured notes and loans payable to unrelated third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D 25 26 264,052. 26 160,979. 26 Total liabilities. Add lines 17 through 25 264,052. 26 160,979. 27 Complete lines 27, 28, 32, and 33. 27 Net assets with donor restrictions 302,542. 27 291,145. 28 Net assets with donor restrictions 302,542. 27 291,145. 29 Capital stock or trust principal, or current funds 30 29 29 29 29 29 29 29 2 | | 12 | | | 12 | |
| 15 | | 13 | Investments—program-related. See Part IV, line 11 | | 13 | |
| 16 | | 14 | Intangible assets | | 14 | |
| 17 | | 15 | Other assets. See Part IV, line 11 | | 15 | 12,195. |
| 18 Grants payable | | 16 | Total assets. Add lines 1 through 15 (must equal line 33) | 713,838. | 16 | 525,249. |
| 19 Deferred revenue | | 17 | Accounts payable and accrued expenses | 26,767. | 17 | 13. |
| 20 Tax-exempt bond liabilities | | 18 | Grants payable | | 18 | |
| 21 Escrow or custodial account liability. Complete Part IV of Schedule D | | 19 | Deferred revenue | 157,509. | 19 | 160,966. |
| 22 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons | | 20 | Tax-exempt bond liabilities | | 20 | |
| trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons | | 21 | Escrow or custodial account liability. Complete Part IV of Schedule D | | 21 | |
| Unsecured notes and loans payable to unrelated third parties | bilities | 22 | trustee, key employee, creator or founder, substantial contributor, or 35% | | 22 | |
| 24 Unsecured notes and loans payable to unrelated third parties | Lia | 23 | | | - | |
| Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17–24). Complete Part X of Schedule D | | _ | · · · · · · · · · · · · · · · · · · | | - | |
| of Schedule D | | | Other liabilities (including federal income tax, payables to related third | | | |
| Total liabilities. Add lines 17 through 25 | | | | 79,776. | 25 | 0. |
| Organizations that follow FASB ASC 958, check here ► □ and complete lines 27, 28, 32, and 33. 7 Net assets without donor restrictions | | 26 | | | - | |
| Net assets without donor restrictions | seou | | Organizations that follow FASB ASC 958, check here ▶ ⊠ | | | |
| Net assets with donor restrictions | lar | 27 | | 302.542. | 27 | 291.145. |
| Organizations that do not follow FASB ASC 958, check here and complete lines 29 through 33. 29 Capital stock or trust principal, or current funds | Ва | | | | + - + | |
| 29 Capital stock or trust principal, or current funds | Fund | | Organizations that do not follow FASB ASC 958, check here ▶ □ | | | |
| Paid-in or capital surplus, or land, building, or equipment fund | ō | 29 | • | | 29 | |
| 31 Retained earnings, endowment, accumulated income, or other funds . 31 32 Total net assets or fund balances | ets | | | | + | |
| 32 Total net assets or fund balances | SS | | | | + | |
| 33 Total liabilities and net assets/fund balances | Ϋ́ | | | 449,786. | - | 364,270. |
| | Š | | | | - | |

Form 990 (2019) Page **12**

| Part | XI Reconciliation of Net Assets | | - | | _ |
|------|---|---------|------------|---------|----|
| | Check if Schedule O contains a response or note to any line in this Part XI | <u></u> | | . [|] |
| 1 | Total revenue (must equal Part VIII, column (A), line 12) | | 925 | ,877 | |
| 2 | Total expenses (must equal Part IX, column (A), line 25) | 1 | ,011 | ,393 | |
| 3 | Revenue less expenses. Subtract line 2 from line 1 | | -85 | ,516 | |
| 4 | Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A)) 4 | | 449 | ,786 | |
| 5 | Net unrealized gains (losses) on investments | | | | |
| 6 | Donated services and use of facilities | | | | |
| 7 | Investment expenses | | | | |
| 8 | Prior period adjustments | | | | |
| 9 | Other changes in net assets or fund balances (explain on Schedule O) | | | | |
| 10 | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line | | | | |
| | 32, column (B)) | | 364 | ,270 | |
| Part | XII Financial Statements and Reporting | | | | |
| | Check if Schedule O contains a response or note to any line in this Part XII | <u></u> | | . [|] |
| | | _ | Y | es No | 1 |
| 1 | Accounting method used to prepare the Form 990: Cash Accrual Other | | | | |
| | If the organization changed its method of accounting from a prior year or checked "Other," explain | in | | | |
| | Schedule O. | | | | |
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant? | | а | × | |
| | If "Yes," check a box below to indicate whether the financial statements for the year were compiled | or | | | |
| | reviewed on a separate basis, consolidated basis, or both: | | | | |
| | ☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis | | | | |
| b | Were the organization's financial statements audited by an independent accountant? | | b : | × | _ |
| | If "Yes," check a box below to indicate whether the financial statements for the year were audited on | ı a 📗 | | | |
| | separate basis, consolidated basis, or both: | | | | |
| | ☒ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis | | | | |
| С | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight | | | | |
| | the audit, review, or compilation of its financial statements and selection of an independent accountant? . | | c | × | _ |
| | If the organization changed either its oversight process or selection process during the tax year, explain | on | | | |
| | Schedule O. | | | | |
| 3a | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in t | | | | |
| | Single Audit Act and OMB Circular A-133? | . — | а | × | _ |
| b | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo t | | . | | |
| | required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits . | | b | | _ |
| | DEV 40/27/20 DDO | r | =arm Q | QQ (201 | O) |

REV 10/27/20 PRO Form **990** (2019) Lifebox Foundation, Inc. 46-2266526 1

Additional information from your Form 990: Return of Organization Exempt from Income Tax

Form 990: Return of Organization Exempt from Income Tax Part VI, Line 17 (continued)

Continuation Statement

| | • | |
|----|---|---|
| | | States Where Copy of Return is Required |
| MA | | |
| NY | | |

SCHEDULE A (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Name of the organization

Public Charity Status and Public Support

OMB No. 1545-0047

201

Employer identification number

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

| | | Foundation, Inc. | | | | | 46-2266526 | | | |
|----------|--|---|--|--|------------|-------------------------|-------------------------------|-------------------------------------|--|--|
| Pai | | Reason for Public Cha | | | | | | ns. | | |
| The o | _ | zation is not a private founda | | , | | • | • | | | |
| 1 | | church, convention of church | | | | | | | | |
| 2 | | school described in section | | | | | | | | |
| 3 | | hospital or a cooperative hospital | | | | | | | | |
| 4 | _ | medical research organization | • | onjunction with a hosp | oital desc | ribed in s | section 170(b)(1)(A) | (III). Enter the | | |
| - | | ospital's name, city, and state | | | | | | | | |
| 5 | se | n organization operated for ection 170(b)(1)(A)(iv). (Com | plete Part II.) | | | - | | ai unit described in | | |
| 6 | | federal, state, or local govern | • | | | | | | | |
| 7 | 7 An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) | | | | | | | | | |
| _ | | | | · | | | | | | |
| 8 | | community trust described in | | | - | | | | | |
| 9 | or ur | n agricultural research organ runiversity or a non-land-gra niversity: | nt college of agr | iculture (see instruction | ons). Ente | r the nan | ne, city, and state of | the college or | | |
| 10 | receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses | | | | | | | | | |
| 44 | | equired by the organization and organization and | , | • | ,,,, | • | , | | | |
| 11 12 | | n organization organized and n organization organized and | • | | • | | | rn, out the purposes | | |
| 12 | | one or more publicly suppo | | | | | | | | |
| | | heck the box in lines 12a thro | | | | | | | | |
| а | | Type I. A supporting organ | ization operated | , supervised, or contr | olled by i | ts suppo | rted organization(s), | typically by giving | | |
| | | the supported organization | | | | | | | | |
| | | supporting organization. Y | ou must comple | ete Part IV, Sections | A and B | | | | | |
| b | b Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having | | | | | | | | | |
| | | control or management of organization(s). You must | | • | | persons | that control or mana | age the supported | | |
| С | | Type III functionally integ its supported organization(| | | | | | ally integrated with, | | |
| d | | Type III non-functionally integrated that is not functionally integree requirement (see instruction | grated. The orga | nization generally mu | st satisfy | a distribu | ıtion requirement an | | | |
| е | | , | • | - | | | | . II. Tuna III | | |
| - | | Check this box if the organ functionally integrated, or | lization received Type III non-func | a written determination | onortina (| ne ino ini organizat | atitis a Type i, Type ion. | е п, туре пі | | |
| f | Ente | er the number of supported of | | | | | | | | |
| g | | vide the following information | | orted organization(s). | | | | | | |
| | (i) Nar | me of supported organization | (ii) EIN | (iii) Type of organization | | rganization | (v) Amount of monetary | (vi) Amount of | | |
| | | | | (described on lines 1–10 above (see instructions)) | , | ur governing ment? | support (see instructions) | other support (see instructions) | | |
| | | | | | Yes | No | | | | |
| (A) | | | | | | | | | | |
| (B) | | | | | | | | | | |
| (C) | | | | | | | | | | |
| (D) | | | | | | | | | | |
| (E) | | | | | | | | | | |
| Toto | | | | | | | | | | |

| | (Complete only if you checked the Part III. If the organization fails to | | | | | | alify under |
|-----------|---|-----------------------------------|----------------------------|---------------------------------------|----------------------|----------------------|--------------|
| Secti | on A. Public Support | y quamy arran | | , , , , , , , , , , , , , , , , , , , | | | |
| | dar year (or fiscal year beginning in) | (a) 2015 | (b) 2016 | (c) 2017 | (d) 2018 | (e) 2019 | (f) Total |
| 1 | Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") | | | | | | , , |
| 2 | Tax revenues levied for the organization's benefit and either paid to or expended on its behalf | | | | | | |
| 3 | The value of services or facilities furnished by a governmental unit to the organization without charge | | | | | | |
| 4 | Total. Add lines 1 through 3 | | | | | | |
| 5 | The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) | | | | | | |
| 6 | Public support. Subtract line 5 from line 4 | | | | | | |
| | on B. Total Support | | 1 | | | 1 | |
| Calen | dar year (or fiscal year beginning in) | (a) 2015 | (b) 2016 | (c) 2017 | (d) 2018 | (e) 2019 | (f) Total |
| 7 | Amounts from line 4 | | | | | | |
| 8 | Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources | | | | | | |
| 9 | Net income from unrelated business activities, whether or not the business is regularly carried on | | | | | | |
| 10 | Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) | | | | | | |
| 11 12 | Total support. Add lines 7 through 10 Gross receipts from related activities, etc | | | | | 12 | F04(-)(0) |
| 13 | First five years. If the Form 990 is for the | ne organizatioi | n's first, secon | a, tnira, tourtn | i, or tiπth tax y | ear as a section | on 501(c)(3) |
| Secti | organization, check this box and stop he on C. Computation of Public Suppor | rt Parcentag | | | | | |
| 14 | Public support percentage for 2019 (line 6 | | | 1 column (fl) | | 14 | % |
| 15 16a | Public support percentage from 2018 Sch 331/3% support test—2019. If the organibox and stop here. The organization qua | nedule A, Part ization did not | II, line 14 .check the box | x on line 13, ar | nd line 14 is 30 | 15 | check this |
| b | 33 ¹ / ₃ % support test—2018. If the organithis box and stop here. The organization | | | | | | |
| 17a | 10%-facts-and-circumstances test—20 10% or more, and if the organization me Part VI how the organization meets the " organization | eets the "facts | -and-circumst | ances" test, cl | neck this box a | and stop here | . Explain in |
| b | 10%-facts-and-circumstances test—20 15 is 10% or more, and if the organization resupported organization | ation meets the "fac | ne "facts-and-o | circumstances stances" test. | " test, check | this box and | stop here. |
| 18 | Private foundation. If the organization di | d not check a | box on line 13 | , 16a, 16b, 17a | a, or 17b, chec | k this box and | see |

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

Schedule A (Form 990 or 990-EZ) 2019

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Secti | on A. Public Support | | | • | · | , | |
|-----------|--|------------------|-----------------|-------------------|-------------------|-----------------|--------------------------|
| Calen | dar year (or fiscal year beginning in) ▶ | (a) 2015 | (b) 2016 | (c) 2017 | (d) 2018 | (e) 2019 | (f) Total |
| 1 | Gifts, grants, contributions, and membership fees | | | | | | |
| | received. (Do not include any "unusual grants.") | 175,125. | 612,331. | 1,062,396. | 967,382. | 925,877. | 3,743,111. |
| 2 | Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose | | | | | | |
| 3 | Gross receipts from activities that are not an unrelated trade or business under section 513 | | | | | | |
| 4 | Tax revenues levied for the organization's benefit and either paid to or expended on its behalf | | | | | | |
| 5 | The value of services or facilities furnished by a governmental unit to the organization without charge | | | | | | |
| 6 | Total. Add lines 1 through 5 | 175,125. | 612,331. | 1,062,396. | 967,382. | 925,877. | 3,743,111. |
| 7a | Amounts included on lines 1, 2, and 3 | | | | | | |
| | received from disqualified persons . | 53,228. | 344,756. | 333,778. | 471,861. | 347,480. | 1,551,103. |
| b | Amounts included on lines 2 and 3 | | | | | | |
| | received from other than disqualified | | | | | | |
| | persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year | | | | | | |
| | · · | F2 220 | 244 756 | 222 770 | 471 061 | 247 400 | 1 551 102 |
| с 8 | Add lines 7a and 7b | 53,228. | 344,756. | 333,778. | 471,861. | 347,480. | 1,551,103. |
| Ü | line 6.) | | | | | | 2,192,008. |
| Secti | on B. Total Support | | | | | | 272270001 |
| | dar year (or fiscal year beginning in) | (a) 2015 | (b) 2016 | (c) 2017 | (d) 2018 | (e) 2019 | (f) Total |
| 9 | Amounts from line 6 | 175,125. | 612,331. | 1,062,396. | 967,382. | 925,877. | 3,743,111. |
| 10a | Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources. | 0. | 51. | 0. | 0. | 0. | 51. |
| b | Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 | | | | | | |
| С | Add lines 10a and 10b | 0. | 51. | 0. | 0. | 0. | 51. |
| 11 | Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on | | | | | | |
| 12 | Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) | | | | | | |
| 13 | Total support. (Add lines 9, 10c, 11, and 12.) | 175,125. | 612,382. | 1,062,396. | 967.382. | 925.877. | 3,743,162. |
| 14 | First five years. If the Form 990 is for the organization, check this box and stop he | e organization | 's first, secon | | , or fifth tax ye | ear as a sectio | n 501(c)(3) |
| Secti | on C. Computation of Public Suppor | | | | | | |
| 15 | Public support percentage for 2019 (line 8 | | | | | 15 | 58.56 % |
| 16 | Public support percentage from 2018 Sch | | | | | 16 | 50.69 % |
| | on D. Computation of Investment In | | | | | | |
| 17 | Investment income percentage for 2019 (| | | - | | 17 | 0 % |
| 18 19a | Investment income percentage from 2018 33 ¹ / ₃ % support tests — 2019. If the organ 17 is not more than 33 ¹ / ₃ %, check this box | ization did not | check the box | on line 14, ar | nd line 15 is m | | |
| b | 331/3% support tests—2018. If the organiz line 18 is not more than 331/3%, check this | ation did not cl | neck a box on | line 14 or line 1 | 9a, and line 16 | is more than 3 | 33 ¹ /3%, and |
| 20 | Private foundation. If the organization di | | _ | | · · | - | _ |

Supporting Organizations Part IV

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Se

| Secti | on A. All Supporting Organizations | | | |
|--------------|---|----|-----|----|
| | | | Yes | No |
| 1 | Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain. | 1 | | |
| 2 | Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2). | 2 | | |
| 3a | Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below. | 3a | | |
| b | Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination. | 3b | | |
| С | Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use. | 3c | | |
| 4a | Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below. | 4a | | |
| b | Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion | | | |
| | despite being controlled or supervised by or in connection with its supported organizations. | 4b | | |
| С | Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes. | | | |
| 50 | Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," | 4c | | |
| 5a | answer (b) and (c) below (if applicable). Also, provide detail in Part VI , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action | | | |
| | was accomplished (such as by amendment to the organizing document). | 5a | | |
| b | Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document? | 5b | | |
| С | Substitutions only. Was the substitution the result of an event beyond the organization's control? | 5с | | |
| 6 | Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI . | | | |
| 7 | Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor | 6 | | |
| • | (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ). | 7 | | |
| 8 | Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ). | 8 | | |
| 9a | Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI. | 00 | | |
| b | Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which | 9a | | |
| c | the supporting organization had an interest? <i>If "Yes," provide detail in Part VI.</i> Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit | 9b | | |
| • | from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI. | 9с | | |
| 10a | Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated | | | |

10a

10b

b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to

supporting organizations)? If "Yes," answer 10b below.

determine whether the organization had excess business holdings.)

| Part | V Supporting Organizations (continued) | | | |
|--------|--|--------|--------|--------|
| | | | Yes | No |
| 11 | Has the organization accepted a gift or contribution from any of the following persons? | | | |
| а | A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) | | | |
| | below, the governing body of a supported organization? | 11a | | |
| | A family member of a person described in (a) above? | 11b | | |
| | A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI. | 11c | | |
| Secti | on B. Type I Supporting Organizations | | | |
| | | | Yes | No |
| 1 | Did the directors, trustees, or membership of one or more supported organizations have the power to | | | |
| | regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or | | | |
| | controlled the organization's activities. If the organization had more than one supported organization, | | | |
| | describe how the powers to appoint and/or remove directors or trustees were allocated among the supported | | | |
| | organizations and what conditions or restrictions, if any, applied to such powers during the tax year. | 4 | | |
| 2 | Did the expenientian expects for the banefit of any supported expenientian other than the supported | 1 | | |
| 2 | Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? <i>If "Yes," explain in Part</i> | | | |
| | VI how providing such benefit carried out the purposes of the supported organization(s) that operated, | | | |
| | supervised, or controlled the supporting organization. | 2 | | |
| Secti | on C. Type II Supporting Organizations | | | |
| | 5.1. 5.1. 5.1. 5.1. 5.1. 5.1. 5.1. 5.1. | | Yes | No |
| 1 | Were a majority of the organization's directors or trustees during the tax year also a majority of the directors | | | |
| | or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control | | | |
| | or management of the supporting organization was vested in the same persons that controlled or managed | | | |
| | the supported organization(s). | 1 | | |
| Secti | on D. All Type III Supporting Organizations | | | |
| | | | Yes | No |
| 1 | Did the organization provide to each of its supported organizations, by the last day of the fifth month of the | | | |
| | organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax | | | |
| | year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided? | | | |
| • | | 1 | | |
| 2 | Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how | | | |
| | the organization maintained a close and continuous working relationship with the supported organization(s). | | | |
| 3 | By reason of the relationship described in (2), did the organization's supported organizations have a | 2 | | |
| 3 | significant voice in the organization's investment policies and in directing the use of the organization's | | | |
| | income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's | | | |
| | supported organizations played in this regard. | 3 | | |
| Secti | on E. Type III Functionally Integrated Supporting Organizations | | | l |
| 1 | Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see i | nstru | ctions | s). |
| а | ☐ The organization satisfied the Activities Test. Complete line 2 below. | | | , |
| b | ☐ The organization is the parent of each of its supported organizations. <i>Complete line 3 below.</i> | | | |
| С | ☐ The organization supported a governmental entity. Describe in Part VI how you supported a government entity (| see in | struct | ions). |
| 2 | Activities Test. Answer (a) and (b) below. | | Yes | No |
| а | Did substantially all of the organization's activities during the tax year directly further the exempt purposes of | | | |
| | the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify | | | |
| | those supported organizations and explain how these activities directly furthered their exempt purposes, | | | |
| | how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities. | | | |
| 1- | · | 2a | | |
| b | Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more | | | |
| | of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these | | | |
| | activities but for the organization's involvement. | 26 | | |
| 3 | - | 2b | | |
| 3 a | Parent of Supported Organizations. <i>Answer (a) and (b) below.</i> Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or | | | |
| а | trustees of each of the supported organizations? <i>Provide details in Part VI.</i> | 3a | | |
| b | Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each | Ja | | |
| IJ | of its supported organizations? If "Yes." describe in Part VI the role played by the organization in this regard. | 3b | | |

instructions).

| Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Org | gani | izations | |
|---|-------|---------------------------|--------------------------------|
| 1 Check here if the organization satisfied the Integral Part Test as a qualifying instructions. All other Type III non-functionally integrated supporting organ | | | |
| Section A—Adjusted Net Income | | (A) Prior Year | (B) Current Year (optional) |
| 1 Net short-term capital gain | 1 | | |
| 2 Recoveries of prior-year distributions | 2 | | |
| 3 Other gross income (see instructions) | 3 | | |
| 4 Add lines 1 through 3. | 4 | | |
| 5 Depreciation and depletion | 5 | | |
| 6 Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) | 6 | | |
| 7 Other expenses (see instructions) | 7 | | |
| 8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4) | 8 | | |
| Section B-Minimum Asset Amount | | (A) Prior Year | (B) Current Year (optional) |
| 1 Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year): | | | |
| a Average monthly value of securities | 1a | | |
| b Average monthly cash balances | 1b | | |
| c Fair market value of other non-exempt-use assets | 1c | | |
| d Total (add lines 1a, 1b, and 1c) | 1d | | |
| e Discount claimed for blockage or other factors (explain in detail in Part VI): | | | |
| 2 Acquisition indebtedness applicable to non-exempt-use assets | 2 | | |
| 3 Subtract line 2 from line 1d. | 3 | | |
| 4 Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions). | 4 | | |
| 5 Net value of non-exempt-use assets (subtract line 4 from line 3) | 5 | | |
| 6 Multiply line 5 by .035. | 6 | | |
| 7 Recoveries of prior-year distributions | 7 | | |
| 8 Minimum Asset Amount (add line 7 to line 6) | 8 | | |
| Section C-Distributable Amount | • | | Current Year |
| 1 Adjusted net income for prior year (from Section A, line 8, Column A) | 1 | | |
| 2 Enter 85% of line 1. | 2 | | |
| 3 Minimum asset amount for prior year (from Section B, line 8, Column A) | 3 | | |
| 4 Enter greater of line 2 or line 3. | 4 | | |
| 5 Income tax imposed in prior year | 5 | | |
| 6 Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions). | 6 | | |
| 7 Check here if the current year is the organization's first as a non-functional | y int | tegrated Type III support | ng organization (see |

Schedule A (Form 990 or 990-EZ) 2019

| Part | V Type III Non-Functionally Integrated 509(a)(3 |) Supporting Organi | zations (continued) | |
|------------|---|-----------------------------|--|---|
| Secti | ion D-Distributions | | | Current Year |
| 1 | Amounts paid to supported organizations to accomplish | exempt purposes | | |
| 2 | Amounts paid to perform activity that directly furthers exe | mpt purposes of suppo | orted | |
| | organizations, in excess of income from activity | | | |
| 3 | Administrative expenses paid to accomplish exempt purp | oses of supported orga | nizations | |
| 4 | Amounts paid to acquire exempt-use assets | | | |
| 5 | Qualified set-aside amounts (prior IRS approval required) | | | |
| 6_ | Other distributions (describe in Part VI). See instructions. | | | |
| | Total annual distributions. Add lines 1 through 6. | | | |
| 8 | Distributions to attentive supported organizations to which (provide details in Part VI). See instructions. | h the organization is res | sponsive | |
| 9 | Distributable amount for 2019 from Section C, line 6 | | | |
| 10 | Line 8 amount divided by line 9 amount | | | |
| Secti | ion E—Distribution Allocations (see instructions) | (i) Excess Distributions | (ii) Underdistributions Pre-2019 | (iii) Distributable Amount for 2019 |
| 1 | Distributable amount for 2019 from Section C, line 6 | | | |
| 2 | Underdistributions, if any, for years prior to 2019 | | | |
| | (reasonable cause required - explain in Part VI). See | | | |
| | instructions. | | | |
| 3 | Excess distributions carryover, if any, to 2019 | | | |
| a | From 2014 | | | |
| b | From 2015 | | | |
| c | From 2016 | | | |
| d | From 2017 | | | |
| e | From 2018 | | | |
| f | Total of lines 3a through e | | | |
| <u>g</u> | Applied to underdistributions of prior years | | | |
| <u>h</u> | Applied to 2019 distributable amount | | | |
| <u>i</u> _ | Carryover from 2014 not applied (see instructions) | | | |
| | Remainder. Subtract lines 3g, 3h, and 3i from 3f. | | | |
| 4 | Distributions for 2019 from Section D, line 7: \$ | | | |
| а | Applied to underdistributions of prior years | | | |
| b | Applied to 2019 distributable amount | | | |
| С | Remainder. Subtract lines 4a and 4b from 4. | | | |
| 5 | Remaining underdistributions for years prior to 2019, if | | | |
| | any. Subtract lines 3g and 4a from line 2. For result | | | |
| | greater than zero, explain in Part VI. See instructions. | | | |
| 6 | Remaining underdistributions for 2019. Subtract lines 3h | | | |
| | and 4b from line 1. For result greater than zero, explain in Part VI. See instructions. | | | |
| 7 | Excess distributions carryover to 2020. Add lines 3j and 4c. | | | |
| 8 | Breakdown of line 7: | | | |
| а | Excess from 2015 | | | |
| b | Excess from 2016 | | | |
| С | Excess from 2017 | | | |
| d | Excess from 2018 | | | |
| e | Excess from 2019 | | | |

Schedule A (Form 990 or 990-EZ) 2019

| Part VI | Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.) |
|---------|--|
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SCHEDULE D (Form 990)

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
► Attach to Form 990.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

► Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization Employer identification number Lifebox Foundation, Inc. 46-2266526 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Part I Complete if the organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts 1 Total number at end of year 2 Aggregate value of contributions to (during year) . 3 Aggregate value of grants from (during year) . . 4 Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised 5 funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes ☐ No Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used 6 only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose Conservation Easements. Part II Complete if the organization answered "Yes" on Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (for example, recreation or education) Preservation of a historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year. Held at the End of the Tax Year 2a 2b Number of conservation easements on a certified historic structure included in (a) 2c Number of conservation easements included in (c) acquired after 7/25/06, and not on a 2d 3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the Number of states where property subject to conservation easement is located ▶ 4 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of 5 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year 6 7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) 8 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Part III Complete if the organization answered "Yes" on Form 990, Part IV, line 8. If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items. If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items: **b** Assets included in Form 990, Part X

Schedule D (Form 990) 2019 Page **2**

| Part IV | Par | Organizations Maintaining | Collections of | Art, His | torical T | reasures, | or Ot | her Similar As | sets (cont | tinued) |
|--|------|---|---------------------|------------------|-------------|-----------------|----------|----------------------|---------------------|-----------|
| b | 3 | | | her recor | ds, chec | k any of the | e follov | ving that make si | gnificant u | se of its |
| b Scholarly research c Other | а | | | d | Loan | or exchange | e progr | am | | |
| c | b | ☐ Scholarly research | | | | _ | | | | |
| XIII. 5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? | С | | ; | | | | | | | |
| XIII. 5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? | 4 | _ | | and expla | ain how tl | hey further | the org | anization's exem | npt purpos | e in Part |
| assets to be sold to raise funds rather than to be maintained as part of the organization's collection? | | · · · · · · · · · · · · · · · · · · · | | • | | , | | , | | |
| Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21. 1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? | 5 | assets to be sold to raise funds rather | than to be mainta | | | | | | | ☐ No |
| 990, Part X, line 21. 1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? b If "Yes," explain the arrangement in Part XIII and complete the following table: Beginning balance d Additions during the year e Distributions during the year f Ending balance 12 Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? | Par | | | | | | | | | |
| included on Form 990, Part X? Beginning balance | | 990, Part X, line 21. | | | | | | | | orm |
| c Beginning balance . 1 d Additions during the year . 11 e Distributions during the year . 15 f Ending balance . 15 f Ending balance . 15 f Ending balance . 15 a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? | 1a | included on Form 990, Part X? | | | | | | | _ | ☐ No |
| C Beginning balance | b | If "Yes," explain the arrangement in P | art XIII and comple | ete the fo | llowing ta | able: | | Δ | | |
| d Additions during the year e Distributions during the year f Ending balance 2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? | | B | | | | | | _ | nount | |
| E Distributions during the year f Ending balance 2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? | | <u> </u> | | | | | | | | |
| Ending balance Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? Yes No No If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII. Part V Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10. | | | | | | | _ | | | |
| Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? | | 5 • | | | | | _ | | | |
| b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII. Part V Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10. | | 3 | | | | | | | | |
| Part V Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10. | | | | | | | | | | |
| Complete if the organization answered "Yes" on Form 990, Part IV, line 10. Contributions | | | art XIII. Check her | e ir the ex | kpianatioi | n nas been | provide | ed on Part XIII . | | |
| 1a Beginning of year balance (a) Current year (b) Prior year (c) Two years back (d) Three years back (e) Four years back | Par | | anawarad "Vas | " on For | 000 F | Dort IV line | . 10 | | | |
| Beginning of year balance | | Complete if the organization | | | | | | (N T) | ()= | |
| b Contributions c Net investment earnings, gains, and losses d Grants or scholarships e Other expenditures for facilities and programs f Administrative expenses g End of year balance 2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as: a Board designated or quasi-endowment % b Permanent endowment % The percentages on lines 2a, 2b, and 2c should equal 100%. 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by: (i) Unrelated organizations (ii) Related organizations b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? 4 Describe in Part XIII the intended uses of the organization's endowment funds. Part VI Land, Buildings, and Equipment. Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10. Description of property (a) Cost or other basis (c) Accumulated depreciation (d) Book value (d) Book value casehold improvements | 4. | Danisaria a africa a balanca | (a) Current year | (b) Pri | or year | (c) Two year | s back | (a) Three years back | (e) Four ye | ars back |
| c Net investment earnings, gains, and losses | _ | | | | | | | | | |
| d Grants or scholarships | | | | | | | | | | |
| e Other expenditures for facilities and programs | С | | | | | | | | | |
| f Administrative expenses | d | Grants or scholarships | | | | | | | | |
| f Administrative expenses | е | • | | | | | | | | |
| g End of year balance | f | · - | | | | | | | | |
| Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as: a Board designated or quasi-endowment ▶ % b Permanent endowment ▶ % The percentages on lines 2a, 2b, and 2c should equal 100%. 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by: (i) Unrelated organizations | | • | | | | | | | | |
| a Board designated or quasi-endowment ▶ % b Permanent endowment ▶ % c Term endowment ▶ % The percentages on lines 2a, 2b, and 2c should equal 100%. 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by: (i) Unrelated organizations | | | he current vear en | d halanc | a (lina 1a | L column (a) |)) held | ae. | | |
| b Permanent endowment | | | | | e (iiile 19 | i, coluitiii (a |)) Held | as. | | |
| Term endowment ► % The percentages on lines 2a, 2b, and 2c should equal 100%. 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by: (i) Unrelated organizations | _ | Permanent endowment | | /0 | | | | | | |
| The percentages on lines 2a, 2b, and 2c should equal 100%. 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by: (i) Unrelated organizations | | | | | | | | | | |
| Are there endowment funds not in the possession of the organization that are held and administered for the organization by: (i) Unrelated organizations | C | | | nn% | | | | | | |
| organization by: (i) Unrelated organizations | 20 | | • | | zation the | at are hold | and ad | ministered for the | • | |
| (ii) Unrelated organizations | Sa | | e possession or th | ie organi. | zauon ma | at are neid | and ad | ministered for the | | es No |
| (ii) Related organizations b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? | | | | | | | | | | 03 110 |
| b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? | | ., | | | | | | | | |
| 4 Describe in Part XIII the intended uses of the organization's endowment funds. Part VI Land, Buildings, and Equipment. Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10. Description of property (a) Cost or other basis (other) (b) Cost or other basis (other) (c) Accumulated depreciation 1a Land b Buildings c Leasehold improvements | h | ., | | | | | | | | |
| Land, Buildings, and Equipment. Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10. Description of property (a) Cost or other basis (other) (b) Cost or other basis (other) (c) Accumulated depreciation (d) Book value b Buildings | | | | | | | | | 30 | |
| Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10. Description of property (a) Cost or other basis (investment) (b) Cost or other basis (other) (c) Accumulated depreciation (d) Book value (d) Book value (e) Buildings | | | | on 3 Gride | Willellt it | urius. | | | | |
| Description of property (a) Cost or other basis (b) Cost or other basis (other) (c) Accumulated depreciation 1a Land | ı aı | | | " on For | m 990 F | Part IV line | 11a | See Form 990 | Part X lin | e 10 |
| 1a Land (investment) (other) depreciation b Buildings c Leasehold improvements | | · · · · · · · · · · · · · · · · · · · | | | | | | | | |
| b Buildings | | Description of property | ' ' | | 1 | II. | | l l | (u) DOOK V | alue |
| b Buildings | | Land | | | | | | | | |
| c Leasehold improvements | | | | | | | | | | |
| | | 5 | _ | | | | | | | |
| | d | Equipment | _ | | | | | | | |
| e Other | | - · · | | | | | | | | |
| Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.) ▶ | | | | 90, Part) | K, column | n (B), line 10 |)c.) . | • | | |

Schedule D (Form 990) 2019 Page **3**

| Part VII | Investments – Other Securities. Complete if the organization answered "Yes" on For | m 000 Part IV line | 11h See Form | 000 Part V line 12 |
|----------------|---|--------------------------|----------------------|-----------------------|
| | (a) Description of security or category | (b) Book value | | od of valuation: |
| | (including name of security) | (b) Book value | | of-year market value |
| (1) Financial | derivatives | | | |
| | neld equity interests | | | |
| (3) Other | | | | |
| | | | | |
| (B) | | | | |
| (C) | | | | |
| (D) | | | | |
| (E) | | | | |
| (F) (G) | | | | |
| (H) | | | | |
| | mn (b) must equal Form 990, Part X, col. (B) line 12.) . ▶ | | | |
| Part VIII | Investments – Program Related. | | | |
| | Complete if the organization answered "Yes" on For | m 990, Part IV, line | 11c. See Form | 990, Part X, line 13. |
| | (a) Description of investment | (b) Book value | | od of valuation: |
| | | | Cost or end- | of-year market value |
| (1) | | | | |
| (2) | | | | |
| (3) | | | | |
| (4) | | | | |
| (5) | | | | |
| (6) | | | | |
| (7) | | | | |
| (8) | | | | |
| (9) | man (h) mayat a ayya Farma 000 Part V and (P) line 10 | | | |
| Part IX | mn (b) must equal Form 990, Part X, col. (B) line 13.) . Other Assets. | | | |
| I dit ix | Complete if the organization answered "Yes" on For | m 990 Part IV line | 11d See Form | 990 Part X line 15 |
| | (a) Description | | 1141 555 1 51111 | (b) Book value |
| (1) | (7 · · · · ·) | | | (1) |
| (2) | | | | |
| (3) | | | | |
| (4) | | | | |
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| (8) | | | | |
| (9) | | | | |
| | mn (b) must equal Form 990, Part X, col. (B) line 15.) | | . ▶ | |
| Part X | Other Liabilities. | una OOO Davit IV lina | 110 0 115 000 | Farma 000 Davit V |
| | Complete if the organization answered "Yes" on For | m 990, Part IV, line | Tie or Tit. See | Form 990, Part X, |
| 1. | line 25. (a) Description of liability | | | (h) Daalassalssa |
| (1) Federal in | | | | (b) Book value |
| | Come taxes Come taxes Come taxes | | | 0 |
| (3) | S LITEDOX FOUNDACTON (OK) | | | 0 |
| (4) | | | | |
| (5) | | | | |
| (6) | | | | |
| (7) | | | | |
| (8) | | | | |
| (9) | | | | |
| | mn (b) must equal Form 990, Part X, col. (B) line 25.) | | ▶ | 0 . |
| | runcertain tax positions. In Part XIII, provide the text of the footn | ote to the organization' | s financial statemer | |

organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII.

X

Schedule D (Form 990) 2019 Page 4

| Part | XI Reconciliation of Revenue per Audited Financial Stateme | ents With Revenue per | Retur | 'n. |
|--------------|---|------------------------------|------------|-----------------------|
| | Complete if the organization answered "Yes" on Form 990, I | Part IV, line 12a. | | |
| 1 | Total revenue, gains, and other support per audited financial statements | | 1 | 1,052,163. |
| 2 | Amounts included on line 1 but not on Form 990, Part VIII, line 12: | | | |
| а | Net unrealized gains (losses) on investments | 2a | | |
| b | Donated services and use of facilities | 2b 126,286. | | |
| С | Recoveries of prior year grants | 2c | | |
| d | Other (Describe in Part XIII.) | 2d | | |
| е | Add lines 2a through 2d | | 2e | 126,286. |
| 3 | Subtract line 2e from line 1 | | 3 | 925,877. |
| 4 | Amounts included on Form 990, Part VIII, line 12, but not on line 1: | | | · |
| а | Investment expenses not included on Form 990, Part VIII, line 7b | 4a | | |
| b | Other (Describe in Part XIII.) | 4b | | |
| С | Add lines 4a and 4b | | 4c | |
| 5 | Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line | 12.) | 5 | 925,877. |
| Part | | - | er Ret | |
| | Complete if the organization answered "Yes" on Form 990, I | | | |
| 1 | Total expenses and losses per audited financial statements | | 1 | 1,137,679. |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25: | | - | 1,10,,0,,, |
| – a | Donated services and use of facilities | 2a 126,286. | | |
| b | Prior year adjustments | 2b | | |
| c | Other losses | 2c | | |
| d | Other (Describe in Part XIII.) | 2d | | |
| e | Add lines 2a through 2d | | 2e | 126,286. |
| 3 | Subtract line 2e from line 1 | | 3 | 1,011,393. |
| 4 | Amounts included on Form 990, Part IX, line 25, but not on line 1: | i | | 1,011,303. |
| а | Investment expenses not included on Form 990, Part VIII, line 7b | 4a | | |
| b | Other (Describe in Part XIII.) | | | |
| C | Add lines 4a and 4b | | 4c | |
| 5 | Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line | | 5 | 1,011,393. |
| Part | | 0 10., 1 1 1 1 1 1 | | 1,011,373. |
| | e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and | 1 4: Part IV lines 1h and 2h | · Part | V line 4: Part X line |
| | t XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part | | | |
| _, | , | , | | |
| | | | | |
| Pt X | , Line 2: The Organization has adopted the applica | tion of the provis | ions | |
| | | | | |
| of F | ASB ASC 740-10 (formerly FASB Interpretation No. 4 | 8, "Accounting For | Unc | ertainty |
| | - | | | |
| in Ir | ncome"). The primary tax positions made by the Organiz | ation are the exist | ence/ | non-existence |
| | | | | |
| of U | nrelated Business Income Tax and the Organization' | s status as an exe | empt | organization |
| | | | | |
| unde | r Section 501(c)(3) of the Internal Revenue Code. | The Organization of | urre | ntly |
| | | | | |
| eval | uates all tax positions, and makes determinations | regarding the like | eliho | od |
| | | | | |
| of t | hose positions being upheld under review. For the | wears presented a | ınd a | a |
| OI C. | | years presenced, a | ····· | .b |
| | | | | |
| | | b | | |
| a re | sult of adoption, the Organization has not recogni | zed any tax benefi | ts o | r |
| | | | | |
| | sult of adoption, the Organization has not recogni contingencies for uncertain tax positions based o | | | |
| loss | contingencies for uncertain tax positions based o | n its evaluations. | The | |
| loss | | n its evaluations. | The | |
| loss Orga | contingencies for uncertain tax positions based o | on its evaluations. | The for | |

| | (Form 990) | | | | | | | | Page |
|----------|------------|-------------|--------|-------------|--------|----------|--------|------|------|
| Part XII | Sup | plemental I | nforma | ation (cont | inued) | | | | |
| by the | e IRS, | generally | y for | 3 years | after | they are | filed. | | |
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SCHEDULE F (Form 990)

Statement of Activities Outside the United States ▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

OMB No. 1545-0047

2019

Open to Public Inspection

Department of the Treasury Internal Revenue Service

► Attach to Form 990. ▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization Employer identification number Lifebox Foundation, Inc. 46-2266526

| Part | General Information Form 990, Part IV, line | | ties Outside | the United States. Con | nplete if the organization a | nswered "Yes" on |
|--------------|---|---|---|--|---|---|
| 1 | For grantmakers. Does the other assistance, the grant-award the grants or assistance. | ees' eligibility | for the grant | | | ⊠ Yes □ No |
| 2 | For grantmakers. Describe outside the United States. | in Part V the | e organization | 's procedures for monitoring | ng the use of its grants and | d other assistance |
| 3 | Activities per Region. (The fo | ollowing Part | I, line 3 table o | an be duplicated if addition | nal space is needed.) | |
| | (a) Region | (b) Number of offices in the region | (c) Number of employees, agents, and independent contractors in the region | (d) Activities conducted in the region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region) | (e) If activity listed in (d) is a program service, describe specific type of service(s) in the region | (f) Total expenditures for and investments in the region |
| (1) S | Sub-Saharan Africa | 0 | 0 | Program services | Oximetry, safe surgery | 615,514. |
| (2) S | South Asia | 0 | 0 | Program services | Oximetry | 47,367. |
| (3) | | | | | | |
| (4) | | | | | | |
| (5) | | | | | | |
| (6) | | | | | | |
| (7) | | | | | | |
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| (14) | | | | | | |
| (15) | | | | | | |
| (16) | | | | | | |
| (17) | | | | | | |
| 3a | Subtotal | 0 | 0 | | | 662,881. |
| b | Total from continuation sheets to Part I | | | | | |
| С | Totals (add lines 3a and 3b) | 0 | 0 | | | 662,881. |

Part II Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

| 1 | (a) Name of organization | (b) IRS code section and EIN (if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of noncash assistance | (h) Description of noncash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
|------|--------------------------|--|------------|-------------------------|--------------------------|---------------------------------------|--|---------------------------------------|--|
| (1) | | | Europe | General support | 230,000. | EFT | | | |
| (2) | | | | | | | | | |
| (3) | | | | | | | | | |
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| (4) | | | | | | | | | |
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| (14) | | | | | | | | | |
| (15) | | | | | | | | | |
| (16) | | | | | | | | | |
| 2 | by the IRS, or | for which the | | red above that are reco | | | | | 1 |

Schedule F (Form 990) 2019

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed.

| (a) Type of grant or assistance | (b) Region | (c) Number of recipients | (d) Amount of cash grant | (e) Manner of cash disbursement | (f) Amount of noncash assistance | (g) Description of noncash assistance | (h) Method of valuation (book, FMV, appraisal, other) |
|---------------------------------|-------------------|--------------------------|--------------------------|---------------------------------|----------------------------------|---------------------------------------|---|
| (1) | | | | | | | |
| (2) | | | | | | | |
| (3) | | | | | | | |
| (4) | | | | | | | |
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| (9) | | | | | | | |
| (10) | | | | | | | |
| (11) | | | | | | | |
| (12) | | | | | | | |
| (13) | | | | | | | |
| (14) | | | | | | | |
| (15) | | | | | | | |
| (16) | | | | | | | |
| (17) | | | | | | | |
| (18) | | | | | | | |

Schedule F (Form 990) 2019 Page **4**

Part IV Foreign Forms

| 1 | Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926) | ☐ Yes | ⊠ No |
|---|---|-------|------|
| 2 | Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990) | ☐ Yes | ⊠ No |
| 3 | Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471) | ☐ Yes | ⊠ No |
| 4 | Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621) | ☐ Yes | ⊠ No |
| 5 | Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865) | ☐ Yes | ⊠ No |
| 6 | Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990) | ☐ Yes | ⊠ No |

Schedule F (Form 990) 2019 Page **5**

Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.

| Pt I Line 3 Col (F): Accounting method - accrual, all amounts reported are expenditure. |
|---|
| Pt I Line 2: Lifebox Foundation, Inc. and Lifebox UK share a common mission |
| and operate under a joint global strategic plan. Grants made during FY2020 were |
| to Lifebox UK in furtherance of the joint global strategic plan. Updates on activities |
| globally are provided to US Board as part of the activites report prepared for |
| each global council meeting. |
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SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 2019

Open to Public Inspection

46-2266526

Department of the Treasury Internal Revenue Service Name of the organization

Lifebox Foundation, Inc.

Employer identification number

| Part | Questions Regarding Compensation | | | | |
|------|---|---|----|-----|----|
| | | | | Yes | No |
| 1a | Check the appropriate box(es) if the organization provide 990, Part VII, Section A, line 1a. Complete Part III to provide | | | | |
| | ☐ First-class or charter travel ☐ H | Housing allowance or residence for personal use | | | |
| | ☐ Travel for companions ☐ F | Payments for business use of personal residence | | | |
| | ☐ Tax indemnification and gross-up payments ☐ H | Health or social club dues or initiation fees | | | |
| | ☐ Discretionary spending account ☐ F | Personal services (such as maid, chauffeur, chef) | | | |
| | | | | | |
| b | If any of the boxes on line 1a are checked, did the or or reimbursement or provision of all of the expense | | | | |
| | explain | | 1b | | |
| | | | | | |
| 2 | Did the organization require substantiation prior to directors, trustees, and officers, including the CEO/Exc 1a? | ecutive Director, regarding the items checked on line | | | |
| | ια: | | 2 | | |
| 3 | Indicate which, if any, of the following the organization organization's CEO/Executive Director. Check all that a related organization to establish compensation of the C | pply. Do not check any boxes for methods used by a | | | |
| | | Written employment contract | | | |
| | · | Compensation survey or study | | | |
| | | Approval by the board or compensation committee | | | |
| | | '' | | | |
| 4 | During the year, did any person listed on Form 990, Par organization or a related organization: | t VII, Section A, line 1a, with respect to the filing | | | |
| а | Receive a severance payment or change-of-control pay | ment? | 4a | | × |
| b | Participate in, or receive payment from, a supplemental | nonqualified retirement plan? | 4b | | × |
| С | Participate in, or receive payment from, an equity-based | d compensation arrangement? | 4c | | × |
| | If "Yes" to any of lines 4a-c, list the persons and provid | e the applicable amounts for each item in Part III. | | | |
| | Only section 501(c)(3), 501(c)(4), and 501(c)(29) organ | nizations must complete lines 5–9. | | | |
| 5 | For persons listed on Form 990, Part VII, Section A | | | | |
| | compensation contingent on the revenues of: | | | | |
| а | The organization? | | 5a | | × |
| b | Any related organization? | | 5b | | × |
| | If "Yes" on line 5a or 5b, describe in Part III. | | | | |
| | | | | | |
| 6 | For persons listed on Form 990, Part VII, Section A compensation contingent on the net earnings of: | A, line 1a, did the organization pay or accrue any | | | |
| а | The organization? | | 6a | | × |
| b | Any related organization? | | 6b | | × |
| | If "Yes" on line 6a or 6b, describe in Part III. | | | | |
| 7 | For persons listed on Form 990, Part VII, Section A, | line 1a. did the organization provide any nonfixed | | | |
| - | payments not described on lines 5 and 6? If "Yes," described on lines 5 and 6. | cribe in Part III | 7 | | × |
| 8 | Were any amounts reported on Form 990, Part VII, paid | | | | |
| | to the initial contract exception described in Regu | | | | |
| | in Part III | | 8 | | × |
| | | | | | |
| 9 | If "Yes" on line 8, did the organization also follow Regulations section 53.4958-6(c)? | | 9 | | |

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

| Note: The sum of columns (b)(i)–(iii) for | | | f W-2 and/or 1099-MIS | | (C) Retirement and | | | (F) Compensation | |
|---|------|--------------------------|-------------------------------------|---|-----------------------------|-------------------------|------------------------------------|--|--|
| (A) Name and Title | | (i) Base compensation | (ii) Bonus & incentive compensation | (iii) Other reportable compensation | other deferred compensation | (D) Nontaxable benefits | (E) Total of columns (B)(i)–(D) | in column (B) reported as deferred on prior Form 990 | |
| Kristina Torgeson | (i) | 166,187. | 0. | 0. | 5,055. | 11,769. | 183,011. | 0. | |
| 1 CEO | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. | |
| | (i) | | | | | | | | |
| _ 2 | (ii) | | | | | | | | |
| | (i) | | | | | | | | |
| 3 | (ii) | | | | | | | | |
| | (i) | | | | | | | | |
| 4 | (ii) | | | | | | | | |
| | (i) | | | | | | | | |
| 5 | (ii) | | | | | | | | |
| | (i) | | | | | | | | |
| 6 | (ii) | | | | | | | | |
| | (i) | | | | | | | | |
| | (ii) | | | | | | | | |
| | (i) | | | | | | | | |
| 8 | (ii) | | | | | | | | |
| | (i) | | | | | | | | |
| 9 | (ii) | | | | | | | | |
| | (i) | | | | | | | | |
| 10 | (ii) | | | | | | | | |
| | (i) | | | | | | | | |
| | (ii) | | | | | | | | |
| | (i) | | | | | | | | |
| 12 | (ii) | | | | | | | | |
| | (i) | | | | | | | | |
| 13 | (ii) | | | | | | | | |
| | (i) | | | | | | | | |
| | (ii) | | | | | | | | |
| | (i) | | | | | | | | |
| 15 | (ii) | | | | | | | | |
| | (i) | | | | | | | | |
| 16 | (ii) | | | | | | | | |

| Part III Supplemental Information | |
|---|-----|
| Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this | par |
| or any additional information. | |
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Schedule J (Form 990) 2019

Page 3

SCHEDULE L (Form 990 or 990-EZ)

Transactions With Interested Persons

► Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

► Attach to Form 990 or Form 990-EZ.

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

► Go to www.irs.gov/Form990 for instructions and the latest information.

| Name o | of the organization | | | | | | | Employ | yer ide | ntificat | ion nu | mber | | | |
|--|-------------------------------------|------------------------------------|--|------------------|----------------------------------|-------------------------------|--------------------------------|---------------------------------------|----------------|---|---------------|------------------|---------------|----------|--|
| Life | ebox Foundation | n, Inc. | | | | | | 46- | 2266 | 5526 | | | | | |
| Par | Excess Bene Complete if the | fit Transaction e organization | ns (section 501 answered "Ye | (c)(3), s" on | section s Form 990 | 501(c)(4), a 0, Part IV, I | ind se ine 2 | ection 501(c)(29) 5a or 25b, or Fo | orgar rm 99 | nizatio 0-EZ, | ns or Part | nly). V, line | 40b. | | |
| 1 | (a) Name of disqualified | nerson | (b) Relationship between disqualified person and | | | | | (c) Description | n of trai | neaction | n | | (d) Corrected | | |
| • | (a) Name of disquaimed | person | | organiz | ation | | (c) Description of transaction | | | | Yes | No | | | |
| (1) | | | | | | | | | | | | | | | |
| (2) | | | | | | | | | | | | | | | |
| (3) | | | | | | | | | | | | | <u> </u> | | |
| (4) | | | | | | | | | | | | | | | |
| (5) | | | | | | | | | | | | | | | |
| (6) | F | | | | | | | | | | | | | | |
| 2 | Enter the amount under section 4958 | | | | _ | _ | | = | _ | ne ye | | | | | |
| • | | | | | | | | | | | • | | | | |
| 3 | Enter the amount o | t tax, it any, on | i line 2, above, | reimb | oursea by | tne organ | izatio | n | | ! | • | | | | |
| Part | Complete if the organization re | eported an am | answered "Ye ount on Form ! | s" on 990, P | art X, line | e 5, 6, or 2 | 2. | e 38a or Form 99 | | | | | | | |
| (a) N | ame of interested person | (b) Relationship with organization | (c) Purpose of loan | fro | oan to or om the nization? | (e) Origir principal an | | (f) Balance due | (g) In o | n default? (h) Approve by board committee | | oard or | agreement? | | |
| | | | | То | From | | | | Yes | No | Yes | No | Yes | No | |
| _(1) | | | | | | | | | | | | | <u> </u> | <u> </u> | |
| (2) | | | | | | | | | | | | | | | |
| (3) | | | | | | | | | | | | | | | |
| (4) | | | | | | | | | | | | | | | |
| (5) | | | | | | | | | | | | | | | |
| (6) | | | | | | | | | | | | | | | |
| (7) (8) | | | | | | | | | | | | | | | |
| (9) | | | | | | | | | | | | | | | |
| (10) | | | | | | | | | | | | | | | |
| Total | | | | · | <u> </u> | | .▶ | \$ | | | | | | | |
| Part | Grants or Ass | sistance Bene ne organization | fiting Interest | ed Pe | rsons. | | ine 2 | 7. | | | | | | | |
| (a) Name of interested person (b) Relationship between interested person and the organization (c) Ar | | | | | | (d) Type of assistance | e | (e) |) Purpo | ose of a | ssistan | ce | | | |
| (1) | | | | | | | | | | | | | | | |
| (2) | | | | | | | | | | | | | | | |
| (3) | | | | | | | | | | | | | | | |
| (4) | | | | | | | | | | | | | - | | |
| (5) | | | | | | | | | | | | | | | |
| (6) | | | | | | | | | | | | | | | |
| (7) | | | | | | | | | | | | | | | |
| (8) | | | | | | | | | | | | | | | |
| (9) | | | | | | | | | | | | | | | |
| (10) | | | | | | | | | | | | | | | |

| Part IV | Business Transactions Invol Complete if the organization a | nswered "Yes" on Form 990 | 0, Part IV, line 28a, 2 | 28b, or 28c. | | |
|------------|---|---|---------------------------|------------------------------------|-----------------------------|----------|
| | (a) Name of interested person | (b) Relationship between interested person and the organization | (c) Amount of transaction | (d) Description of transaction | (e) Sha organiz rever | zation's |
| | | | | | Yes | No |
| | febox Foundation (UK) | Same president | 128,173. | Reimbursable staff and other costs | | × |
| (2) | | | | | | |
| (3) | | | | | | |
| (4) (5) | | | | | | |
| (6) | | | | | | |
| (7) | | | | | | |
| (8) | | | | | | |
| (9) | | | | | | |
| (10) | | | | | | |
| Part V | Supplemental Information. Provide additional information | for responses to questions | on Schedule L (see | e instructions). | | |
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SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

OMB No. 1545-0047

Open to Public Inspection

Employer identification number

Department of the Treasury Internal Revenue Service

Name of the organization

➤ Attach to Form 990 or 990-EZ.

➤ Go to www.irs.gov/Form990 for the latest information.

| Lifebox Foundation, Inc. | 46-2266526 | | | | | |
|---|-----------------|--|--|--|--|--|
| Pt VI, Line 19: The Organization's governing documents, conflict | of interest | | | | | |
| policy, and financial statements are available to the public upon request. | | | | | | |
| Pt VI, Line 11b: The Organization's finance director reviews the Form 990 and | | | | | | |
| compare it to the financial statements. The board then reviews an | d approves the | | | | | |
| Form 990. | | | | | | |
| Pt VI, Line 12c: Compliance with the conflict of interest policy | is monitored | | | | | |
| by board members being required to review the policy and their in | terests on an | | | | | |
| annual basis. | | | | | | |
| Pt VI, Line 2: The Organization's president is the executive dire | ctor of another | | | | | |
| organization of which another member of the Organization's board | of directors | | | | | |
| is the Chief Medical Officer. | | | | | | |
| Pt VI, Section C, Line 17: | | | | | | |
| State: NY | | | | | | |
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Form **8879-E0**

Department of the Treasury

IRS e-file Signature Authorization

for an Exempt Organization

For calendar year 2019, or fiscal year beginning Apr 1, 2019, and ending Mar 31, 20 20

▶ Do not send to the IRS. Keep for your records.

▶ Go to www.irs.gov/Form8879EO for the latest information.

OMB No. 1545-1878

Internal Revenue Service Name of exempt organization Employer identification number 46-2266526 Lifebox Foundation, Inc. Name and title of officer Kristina Torgeson, CEO Type of Return and Return Information (Whole Dollars Only) Check the box for the return for which you are using this Form 8879-EO and enter the applicable amount, if any, from the return. If you check the box on line 1a, 2a, 3a, 4a, or 5a, below, and the amount on that line for the return being filed with this form was blank, then leave line 1b, 2b, 3b, 4b, or 5b, whichever is applicable, blank (do not enter -0-). But, if you entered -0- on the return, then enter -0- on the applicable line below. **Do not** complete more than one line in Part I. **1a** Form 990 check here ► 🗵 **b Total revenue,** if any (Form 990, Part VIII, column (A), line 12) . . . 2a Form 990-EZ check here ▶ □ b Total revenue, if any (Form 990-EZ, line 9) **b Total tax** (Form 1120-POL, line 22) 3a Form 1120-POL check here ► 3b 4a Form 990-PF check here ▶ □ b Tax based on investment income (Form 990-PF, Part VI, line 5) . . . 4b **5a** Form 8868 check here ▶ □ **b Balance Due** (Form 8868, line 3c) Part II **Declaration and Signature Authorization of Officer** Under penalties of perjury, I declare that I am an officer of the above organization and that I have examined a copy of the organization's 2019 electronic return and accompanying schedules and statements and to the best of my knowledge and belief, they are true, correct, and complete. I further declare that the amount in Part I above is the amount shown on the copy of the organization's electronic return. I consent to allow my intermediate service provider, transmitter, or electronic return originator (ERO) to send the organization's return to the IRS and to receive from the IRS (a) an acknowledgement of receipt or reason for rejection of the transmission, (b) the reason for any delay in processing the return or refund, and (c) the date of any refund. If applicable, I authorize the U.S. Treasury and its designated Financial Agent to initiate an electronic funds withdrawal (direct debit) entry to the financial institution account indicated in the tax preparation software for payment of the organization's federal taxes owed on this return, and the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior to the payment (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment. I have selected a personal identification number (PIN) as my signature for the organization's electronic return and, if applicable, the organization's consent to electronic funds withdrawal. Officer's PIN: check one box only I authorize to enter my PIN as my signature ERO firm name Enter five numbers, but do not enter all zeros on the organization's tax year 2019 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I also authorize the aforementioned ERO to enter my PIN on the return's disclosure consent screen. X As an officer of the organization, I will enter my PIN as my signature on the organization's tax year 2019 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I will enter my PIN on the return's disclosure consent screen. Officer's signature ▶ Date ▶ 11/25/2020 Part III **Certification and Authentication** ERO's EFIN/PIN. Enter your six-digit electronic filing identification 6 number (EFIN) followed by your five-digit self-selected PIN. Do not enter all zeros I certify that the above numeric entry is my PIN, which is my signature on the 2019 electronically filed return for the organization indicated above. I confirm that I am submitting this return in accordance with the requirements of Pub. 4163, Modernized e-File (MeF) Information for Authorized IRS e-file Providers for Business Returns. ERO's signature ▶ Date ► 12/23/2020 **ERO Must Retain This Form — See Instructions** Do Not Submit This Form to the IRS Unless Requested To Do So